
AGENDA ITEM: 11 Page nos. 14 – 17

Meeting Business Management Overview and Scrutiny Committee

Date 11 July 2011

Subject Overview and Scrutiny Annual Report 2010/11

Report of Scrutiny Office

Summary The Overview and Scrutiny Annual Report, attached at Appendix A, provides the Council with details of overview and scrutiny work undertaken during 2010/11.

Officer Contributors Andrew Charlwood, Overview and Scrutiny Manager
Melissa James, Overview and Scrutiny Officer
Kim Webster, Openness and Transparency Officer

Status (public or exempt) Public

Wards affected All

Enclosures Appendix A – Overview and Scrutiny Annual Report 2010/11

For decision by Council

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1. RECOMMENDATIONS

1.1 That the Committee endorse the Overview & Scrutiny Annual Report 2010/11 as set out at Appendix A for onward referral to Council.

2.1 The Overview and Scrutiny Committees must ensure that the work of Scrutiny is reflective of the Council's priorities.

2.2 The three priorities in the Corporate Plan 2011-13 are: –

- **Better services with less money**
- **Sharing opportunities, sharing responsibilities**
- **A successful London suburb**

3. RELEVANT PREVIOUS DECISIONS

- 3.1 Council, 19 May 2009, 'Report of the Special Committee (Constitution Review)', 21 April 2009, 'Overview & Scrutiny: New Arrangements'
- 3.2 Business Management Overview and Scrutiny sub-Committee, 25th January 2010, Call-in Review Interim Report
- 3.3 Business Management Overview & Scrutiny sub-Committee, 1st March 2010, Call-in Review
- 3.4 Policy and Performance Overview & Scrutiny Committee, 13th April 2010, 'Scrutiny Review of Effectiveness'
- 3.5 Special Committee (Constitution Review), 13th October 2010, 'Constitution Review: 2010/11'
- 3.6 Business Management Overview & Scrutiny sub-Committee, 16th December 2010, 'Overview & Scrutiny Review'
- 3.7 Special Committee (Constitution Review), 9th February 2011, 'Overview & Scrutiny Review'
- 3.8 Business Management Overview & Scrutiny sub-Committee, 21st March 2011, 'Overview & Scrutiny Review'
- 3.9 Policy and Performance Overview & Scrutiny Committee, 6th April 2011, Overview & Scrutiny Review
- 3.10 Special Committee (Constitution Review), 6th April 2011, Overview & Scrutiny Review
- 3.11 Annual Council, 17 May 2011, Report of the Special Committee (Constitution Review)

4. RISK MANAGEMENT ISSUES

4.1 None

5. EQUALITIES AND DIVERSITY ISSUES

5.1 Pursuant to the Equality Act 2010, the Council has a legislative duty to have 'due regard' to eliminating unlawful discrimination, advancing equality and fostering good relations in the contexts of age, disability, gender reassignment, pregnancy, and maternity, religion or belief and sexual orientation.

5.2 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the role of the Committee is to perform the Overview and Scrutiny role in relation to:

- The Council's leadership role in relation to diversity and inclusiveness; and
- The fulfilment of the Council's duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

6.1 None in the context of this report

7. LEGAL ISSUES

7.1 Under Section 21 of the Local Government Act 2000, the Council's executive arrangements are required to include provision for appointment of an Overview and Scrutiny Committee with specified powers.

7.2 Legislation applicable to Overview and Scrutiny Committees is as follows:

Health and Social Care Act 2001

Crime and Disorder Act 2006

Local Government and Public Involvement in Health Act 2007

Local Democracy, Economic Development and Construction Act 2009

8. CONSTITUTIONAL POWERS

8.1 The scope of Overview and Scrutiny committees/sub-committees is contained within Part 2, Article 6 of the Constitution

8.2 The Terms of Reference of the Overview and Scrutiny committees/sub-committees are in the Overview and Scrutiny Procedure Rules (Part 4 of the Constitution).

8.3 Overview and Scrutiny Procedure Rule 7 requires that the Business Management Overview and Scrutiny Committee will, each year, produce an Overview and Scrutiny Annual Report for Council.

9. BACKGROUND INFORMATION

9.1 Revised Overview & Scrutiny arrangements were implemented in May 2009. These comprised three Overview & Scrutiny Committees and three Overview & Scrutiny sub-Committees, together with scope for the establishment of Panels and Task and Finish Groups.

9.2 When the revised Scrutiny arrangements were adopted in May 2009, it was agreed that the effectiveness of the Scrutiny function should be reviewed following one year of operation.

9.3 A review was completed in accordance with the recommendation of Council and a revised Overview & Scrutiny structure was implemented in May 2011.

9.4 **Appendix A** provides a summary of the work undertaken by Barnet's Overview and Scrutiny Committees during 2010/11.

9.5 The Committee are requested to endorse the Overview and Scrutiny Annual Report 2010/11 for reporting to Council on 12 July 2011.

10. LIST OF BACKGROUND PAPERS

10.1 None.

Legal: SS
CFO: JH/MC

Barnet Council

Overview and Scrutiny Annual Report

2010/11

Introduction

It has been a productive and challenging year for Overview and Scrutiny at Barnet. Building on the peer review findings '*Developing Good Scrutiny in Barnet*' (2010) facilitated by Councillors Ian Ward and Susan Williams on behalf of the IDeA (Improvement and Development Agency), Barnet's team has continuously strived to improve the way in which Scrutiny is delivered. Towards that end we have implemented a number of recommendations made by the review. This includes: formalising the 'call in' process; encouraging more Senior Officer support to Scrutiny Chairman(s) and Committees through greater involvement in the formulation of work programmes and regular attendance at Committee meetings; and encouraging more Member engagement both internally and externally.

We are also in the early stages of developing an Overview and Scrutiny Member Development Programme for 2011/12, with opportunities for Members to develop their knowledge of the wider role of Scrutiny in local government, and enhance their skills in effective Scrutiny. Going forward, the Scrutiny Office hope Members will help us to identify, what areas of further training and support they would like us to provide and what works well.

Aside from the challenges and proposed improvements in delivering an effective Overview and Scrutiny function at Barnet, we have also been keeping abreast of the wider political agenda for local government and its potential impact. The Localism Bill published in December 2010 sets out a series of proposals designed to achieve a shift in power away from Central Government to Local People and will offer new freedoms and flexibilities for local government.

The Bill will undoubtedly have an impact on issues raised for scrutiny in the future and on the way in which Overview and Scrutiny at Barnet continues to evolve

What is Overview and Scrutiny?

The Overview and Scrutiny function was formally introduced in local authorities by the Local Government Act 2000, and later extended under the Health and Social Care Act (2012) for (Health Scrutiny), as part of the, then, government's modernisation agenda.

Overview and Scrutiny is delivered through a committee structure and Councillors who are not part of the Executive sit on these Committees. Overview and Scrutiny Committees hold the Council's Cabinet to account by examining various functions of the Council, asking questions about how decisions have been made and considering whether service improvements are needed. Overview and Scrutiny raises issues that are important to local people and scrutinises the performance of the Council and partner organisations. It is a key mechanism for driving forward service improvement.

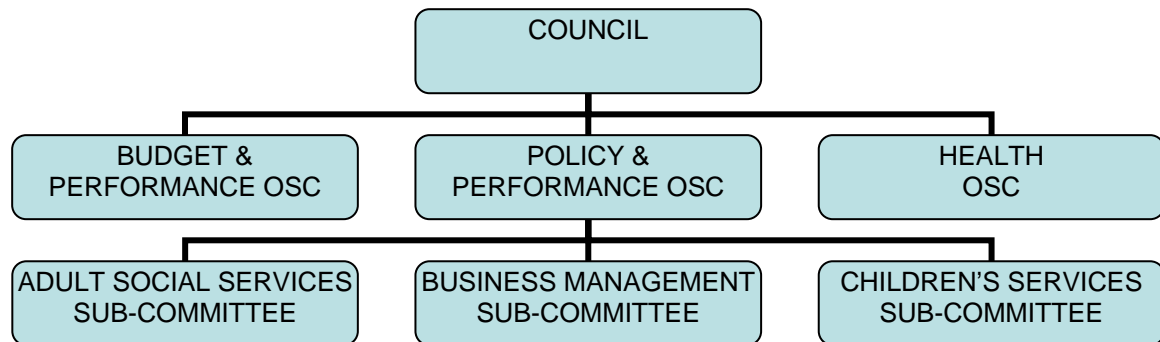
The Centre for Public Scrutiny *Good Scrutiny Guide* defines four principles of effective public scrutiny:

1. **Challenge:** to provide a "critical friend" challenge to executive policy-makers, external authorities and decision-makers
2. **Engagement** :to reflect the voice and concerns of the public and its communities
3. **Leadership:** to support Community leadership and effective representation
4. **Performance Improvement:** to drive improvement in public services

Overview and Scrutiny at Barnet

The London Borough of Barnet has 63 Councillors. The Executive (or Cabinet) is made up of the Leader of the Council and nine other Councillors. The other remaining non-executive Councillors are appointed to sit on Overview and Scrutiny Committees or other committees (such as planning or licensing committees) which are responsible for carrying out a range of governance functions for the Council.

In 2010-2011 Scrutiny was delivered under the following structure:



Under this structure there was one statutory committee (Health Overview and Scrutiny Committee), two Committees and three sub-Committees. This structure was revised in May 2011 following a review of the current scrutiny arrangements. The new structure is discussed later on in the report.

Task and Finish Groups and Scrutiny Panels

Task and Finish Groups comprise five elected councillors who work together to undertake in-depth reviews of a service, policy or issue of concern to local people. Task and Finish Groups are time limited and normally complete their review within three months of being established. The membership of each group is agreed by the Business Management Overview and Scrutiny sub-Committee, with the Group determining their own terms of reference and what evidence they wish to receive.

During 2010/11, six Task and Finish Groups were set up to look at issues submitted to the Policy and Performance Committee and Business Management sub-Committee. The Task and Finish Groups undertaken this year include:

- Service Options for Re-modelling Older People's Housing with Support;
- Council Response to Cold Weather;
- Domestic Violence;
- Social Housing Standards;
- Fostering and Adoption Recruitment; and
- Early Intervention and Prevention Services for Children.

Of these six Task and Finish Group reviews, two (Service Options for Older People and Council's Response to Cold Weather) were pre-decision scrutiny studies. The findings of these reviews were considered alongside the main Cabinet report when key decisions were taken on these areas. The outcomes of these two reviews are currently being monitored by the Scrutiny Office. The outcomes of the other reviews are still awaited and will be reported in next year's annual report.

Scrutiny Panels

Scrutiny Panels operate in a similar way to Task and Finish Groups but comprise seven members (with substitutes) and some of their meetings are held in public. Scrutiny Panels also review services, policies or issues of concern to local people. In 2010/11 there were two Scrutiny panels in Barnet:

- Housing Allocations Overview and Scrutiny Panel which considered proposed changes to the Council's Housing Allocations Policy
- One Barnet Overview and Scrutiny Panel which considered key documentation relating to the One Barnet transformation programme including Options Appraisals and Business Cases

One Barnet Overview and Scrutiny Panel

In 2010/11, the One Barnet Overview and Scrutiny Panel continued its work of looking in depth at key work streams underpinning the One Barnet Programme. The One Barnet Programme is underpinned by three key principles:

- A one public sector approach
- A relentless drive for efficiency
- A new relationship with citizens

During 2010/11, the Panel looked at a number of Project Briefings, Assessment Plans, Options Appraisals and Business Cases in relation to the following workstreams:

- Development and Regulatory Services
- Transport Review
- New Support / Customer Services Organisation
- Revenue Income Optimisation
- SAP Optimisation
- Adult Social Services
- One Barnet Programme Highlight Report
- Prototyping Project
- Equalities Impact Assessments
- Web Transformation
- One Barnet Business Case
- Governance Matters

The Panel also amended its governance arrangements resulting in changes to its terms of reference to enable Members to make more timely representations to Cabinet and Cabinet Resources Committee, the bodies responsible for making key decisions in this area.

Housing Allocations Overview and Scrutiny Panel

In September 2011, an Overview and Scrutiny Panel was set up to examine in detail the Cabinet's decision to change the way in which housing is allocated in the Borough. The Panel examined in detail the operation of the current housing allocations system and its perceived deficiencies, and the approach to the development of a new allocations policy based on four key changes, including a series of interim measures approved by Cabinet.

As part of this review the Panel received evidence from housing applicants, representatives from other local authorities (the London boroughs of Newham and Islington), the homeless charity Shelter, Housing Officers and the Cabinet Member for Housing, Planning and Regeneration.

The findings of the review were submitted to Cabinet for consideration and all of the Panel's recommendations (which focused on improving the way in which the policy is implemented, the process and criteria of housing assessment, the availability of housing advice) were accepted.

The implementation of the recommendations of this review is currently being tracked by the Scrutiny Office and an evaluation of the introduction of the Council's revised Housing Allocation Policy will be undertaken at six months with a further review after two years. The findings of these reviews will be reported to the appropriate Overview and Scrutiny Committee.

Measuring Outcomes

The Corporate Plan 2010-2013 contained the following strategic objectives and performance targets that fall within the remit of the Corporate Governance Directorate and related to Overview and Scrutiny:

- To improve council policy and decision making through greater involvement by non-executive members
- To improve the effectiveness and transparency of decision-making within the council by ensuring that Overview and Scrutiny in the year 2010/11:
 - a. Considers three decisions prior to being taken by Cabinet; and
 - b. Initiates three items of policy development

Pre- decision Scrutiny

In 2010/11, all Overview and Scrutiny Committees regularly reviewed the Cabinet Forward Plan at their meetings to determine if there were any decisions that they wished to examine or comment upon before they were made. This involved Overview and Scrutiny Committees requesting reports, questioning Officers and Cabinet Members, and raising the concerns of local people and stakeholders. In some cases, Overview and Scrutiny Committees made comments and recommendations to the Cabinet, which were considered when the proposed decision was taken. In 2010/11 Scrutiny was set a target to consider three decisions prior to being taken by Cabinet. The table below provides a summary of performance against this indicator, alongside the other performance measure (initiating the items of policy development).

Figure 2: Scrutiny Performance 2010/2011

Performance Indicator	Outturn 2009/10	Target 2009/10	Outturn 2010/11	Target variance
Number of decisions considered by Overview and Scrutiny prior to being taken by Cabinet	6	3	9	UP 200%
Number of policy developments initiated by Overview and Scrutiny	4	3	6	UP 100%

Adapted from the 'Corporate Performance results for Quarter 4 and year end 2010/11' report, presented to the Budget and Performance Overview and Scrutiny Committee on 21 June 2011.

The Member led Task and Finish Groups below represent the six policy developments initiated by Overview and Scrutiny in 2010/11

Name of Task and Finish Group or Panel	Reported to Cabinet
Recycling and Waste Minimisation Task and Finish Group	9 th September 2010
Remodelling Older People's Housing Task and Finish Group	20 th October 2010
Council Response to Cold Weather Task and Finish Group	20 th October 2010
Housing Allocations Overview and Scrutiny Panel	10 th January 2011
Contract Monitoring and Community Benefit Task and Finish Group	In progress
Carbon Footprint Task and Finish Group	In progress

As part of the drive to continually improve Overview and Scrutiny at Barnet, a tracking system was introduced to monitor the implementation recommendations made by Task and Finish Groups that were accepted by Cabinet. The data below provides an overview of recommendations from the Task and Finish Group reviews in 2010/2011 and their implementation status. This information was reported to the Business Management Overview and Scrutiny Committee. A more detailed summary of the recommendations can be found in Appendix 1.

Overview and Scrutiny Committees

Policy and Performance Overview and Scrutiny Committee

The Policy and Performance Overview and Scrutiny Committee met twice during 2010/11 to appoint annually to the Overview and Scrutiny Sub-Committees, Overview & Scrutiny Panels and Task & Finish Groups. It also agreed the Overview & Scrutiny Annual Work Programmes, and considered the first annual report on Overview and Scrutiny.

Business Management Overview and Scrutiny Sub-Committee

In 2010/11, the Business Management Overview and Scrutiny Sub-Committee continued its management of the call-in process, appointed to and monitored the work of six Task and Finish groups and Scrutiny panels, and undertook pre-decision Scrutiny of the Cabinet Forward Plan. It also considered the Local Development Framework (including New Barnet Town Centre Framework), the Strategic Library Review and Purchasing and Procurement management within the Council.

Call in

The Business Management Overview and Scrutiny Committee has the (statutory) power to 'call-in' a qualifying key decision before it is implemented. Calling-in a decision allows Overview and Scrutiny Members to review and challenge key decisions after they have been taken but before implementation. Cabinet Members and Officers regularly attend the Business Management Overview and Scrutiny Committee to answer questions and provide information to the Overview and Scrutiny Committee members.

Only key decisions as defined by Article 13 (b) (i) of the Constitution may be called in under Section 21 of the Local Government Act 2000.

A key decision under Article 13 (b) (i)

- a. must involve expenditure or savings in excess of £500,000 as well as otherwise being significant having regard to the council's budget for the service or function to which the decision relates, or
- b. to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the borough

In 2010/11, the Business Management Overview and Scrutiny sub-Committee considered 24 requests call-ins. Full details of the items called in during 2010/11 are shown in Appendix 1.

Children's Services Overview and Scrutiny Sub-Committee

In 2010/11, the Children's Services Overview and Scrutiny sub-Committee work programme continued its focus on driving improvements in the provision of education, and social care for children and young people. Throughout the year it examined in detail the Children's Services One Barnet Project which included a review of Children's Centres, the new relationship with schools, the Youth Offer and Early Intervention and Prevention Services. The sub-Committee also examined the changes to the national educational agenda including the Academies Act (2010) and the 14-19 Education Sector. Further scrutiny was also undertaken on local educational provision by looking at school place planning and how the growing demand for more school places in the borough could be met.

Safeguarding remained a key priority for the Children's Overview and Scrutiny sub-Committee. The sub-Committee scrutinised: the work of the Safeguarding Children's Board; safeguarding measures introduced by Schools; the role, structure and processes for Child Protection cases; and the Council's role in promoting Safeguarding as everybody's business. In February 2011, the sub-Committee received a briefing in respect of the Children's Service budget proposals and considered its impact on the delivery of Children's Services within the borough. The sub-Committee made a number of comments and recommendations as part of this consultation process.

Following a recommendation made by the Task and Finish Group on Youth Homelessness in 2010, Members of the sub-Committee undertook regular visits to Barbara Langstone House (a young persons hostel in North Finchley), in addition to their monthly visits to two children's homes in the borough. To date, Members have reported positive changes in the access and provision of services for young people who live there, following Cabinet's acceptance of recommendations made by the Homelessness and Young People Task and Finish Group.

Adults Social Services Overview and Scrutiny Sub-Committee

In 2010/11, the Adults Social Services Overview and Scrutiny sub-Committee examined the proposed changes to the delivery of services for local people in need of Adult Social Services support in the borough. The sub-Committee's work programme reflected the changes in the way in which social care will be delivered in the future in line with the national vision for Adult Social Care: 'Capable Communities and Active Citizens'.

Throughout the year, Members of the sub-Committee scrutinised the benefits and challenges for both Service Users and the Council of the strategies and proposals on the Personalisation of Adult Social Care and Personal Budgets. They also sought further updates on the Council's Fairer Contributions consultation and the business case to support the setting up of a Local Authority Trading Company ("LATC"), for the provision of adult social services, which would involve the transfer of Adult Social Services in-house staff to the LATC.. In April 2011, the sub-Committee were provided with a briefing from Barnet's Health partners on the NHS White Paper 'Equity and Excellence: Liberating the NHS White Paper' and its implications for Adult Social Care. They were also updated on the Council's information, advice, advocacy and brokerage strategy which set out a framework for the development and delivery of a co-ordinated approach to information and advocacy across the borough. Other items subject to Member scrutiny included: the Adult Social Care Annual Complaints report; the Care Quality Commission assessment on the quality of Barnet's social services; and the Annual Report of Barnet's Multi-Agency Safeguarding Board.

Health Overview and Scrutiny Committee

The Health Overview and Scrutiny Committee had a very productive and challenging work programme in 2010/11. The work programme reflected changes facing local NHS services and the wider national health reforms. For the first time the Committee scrutinised the Quality Accounts of Barnet's Acute and Mental Health providers and provided statements for inclusion in each. The Committee also received a briefing on the Finchley Memorial Hospital redevelopment and further proposals for the site. Other items taken to the Committee include Tuberculosis Commissioning, Ear Nose and Throat Services at the Royal Free Hospital, Health Inequalities and proposals for Cardiovascular and Cancer Models of Care.

In September 2010, a special meeting of the Committee was convened to consider the Barnet, Enfield and Haringey Clinical Strategy. At the meeting, Local Health Partners addressed the Committee on key elements of the strategy and the implications arising.

Other notable items subject to Health Scrutiny this year include Alzheimer and Dementia Care, the Quality Improvement Programme at Barnet, Enfield and Haringey Mental Health Trust, and updates on the work of the four Trauma Networks and the London Stroke System, and the development of the GP Consortium.

The Committee's Chairman and Vice Chairman continued to represent Barnet at meetings of the Joint Health Overview and Scrutiny Committee, alongside neighbouring Councils, Enfield and Haringey. These meetings were attended by Senior Staff of NHS services across the North Central London sector where trends, pressures and priorities were regularly discussed.

Budget and Performance Overview and Scrutiny Committee

In 2010/11 the Budget and Performance Overview and Scrutiny continued its regular scrutiny of the Council's performance information and improvement initiatives, and financial performance data. The Committee also received the revised Treasury Management Strategy and the Sustainable Communities Strategy for pre-decision scrutiny. The Committee provided detailed comments and suggestions regarding these items which were formally made to Cabinet and considered alongside its deliberations. The Committee also scrutinised its partners through receiving the annual review of partnerships and Barnet Homes performance information.

Scrutiny of the Council's budget remained the key focus of the Committee and regular reports were received outlining the key medium-term strategic and financial issues for the Council, information on the financial and business planning context and an explanation of the affect of the national context upon the finances of the Authority. In December 2010, the Committee received the Cabinet report on the Budget Headlines for 2011/12-2012/13, considered in the Comprehensive Spending Review grant settlement. The Committee were provided with detailed information on the service pressures and developments, as well as areas of investment. The Committee were briefed on the Council's online budget consultation, including a new 'Ideas' website where residents were given the opportunity to suggest, to the authority, ways of saving money.

Other notable items considered by the Committee included, performance of housing and homelessness delivered by the Council's Housing Service, and ongoing service developments and performance of Customer Services.

Review of the Overview and Scrutiny Function

At the Annual Council meeting on 19 May 2009, the Council adopted revised Overview and Scrutiny arrangements. At that meeting, Council resolved that the effectiveness of the Overview and Scrutiny function should be reviewed following one year of operation. In accordance with Council's recommendation, a review was conducted by the Scrutiny Office between December 2010 and March 2011. The review was conducted through a questionnaire sent to all Members and two sets of focus group meetings which discussed the effectiveness of the current arrangements and possible options for change.

Members were requested to consider the review in the context of the Centre for Public Scrutiny's four principles of good scrutiny (as set out on page 3):

Evidence received during the review highlighted that:

- Members were highly supportive of Task and Finish Groups. Systematic monitoring of the implementation of accepted recommendations made by Task and Finish Groups was viewed as an important element in demonstrating the outcomes from scrutiny work
- Timely and responsive pieces of work, such as the Ad Hoc Scrutiny on East Barnet, and the scrutiny of the One Barnet Programme through the One Barnet Overview & Scrutiny Panel were supported by Members
- Scrutiny carried out at formal meetings was seen to have made a number of valuable contributions to policy development, particularly through pre-decision Scrutiny
- the committee structure lacked clarity and resulted in overlap in a number of areas (for example pre-decision scrutiny requests from multiple committees, and a lack of awareness by committees/sub-committees of Task and Finish Group work that related to their terms of reference).
- the Policy & Performance Overview & Scrutiny Committee had failed to fulfil its terms of reference due to the infrequency of its meetings.
- Members were supportive of a scrutiny specific Member Development Programme being implemented during 2011/12

On 21 March 2011, a special meeting of the Business Management Overview & Scrutiny Sub-Committee received the findings of the review. A number of options for reforming the overview and scrutiny function were presented, and the Sub-Committee were requested to make recommendations to the overarching Policy & Performance Overview & Scrutiny Committee and Special Committee (Constitution Review) on a preferred option for change. The possible options presented were:

Option One – a commissioning based approach to Overview & Scrutiny

Introduction of a single overarching Overview & Scrutiny Committee to commission time limited Ad Hoc Committees, Scrutiny Panels and Task and Finish Groups as it saw fit.

Option Two – revision to the existing structure

Merge the roles of the Policy & Performance Overview & Scrutiny Committee and Business Management Overview & Scrutiny Sub-Committee, and create an overarching Business Management Overview & Scrutiny Committee, two Sub-Committees (to consider One Barnet and Health) and commission scrutiny bodies (Ad Hoc Committees, Scrutiny Panels and Task and Finish Groups) as it saw fit.

Option Three – freestanding Overview and Scrutiny Committees

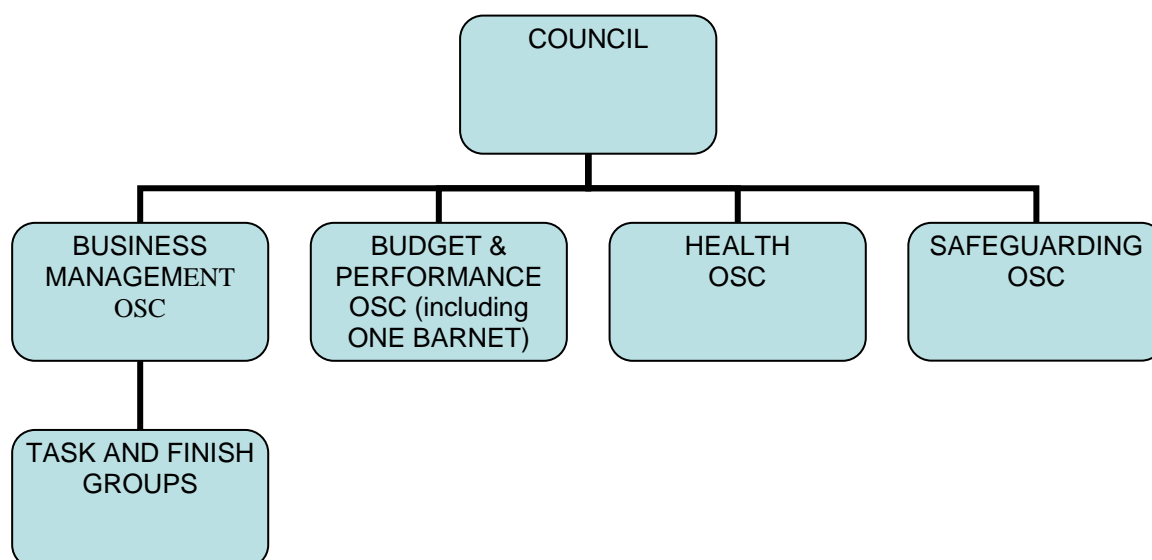
Proposed a reduction in the number of formal Committees/sub-Committees from six to four (Business Management, Budget & Performance, Safeguarding and Health), all of which would report directly to Council.

Option Four – continuation of current structure with reformation of the Policy & Performance Overview & Scrutiny Committee

Proposed the deletion of the Business Management Overview & Scrutiny sub-Committee (with responsibilities of the sub-Committee transferring to the Policy & Performance Overview & Scrutiny Committee).

Following consideration of the various options proposed, the Business Management Overview & Scrutiny sub-Committee recommended Option Two to the Policy & Performance Overview & Scrutiny Committee and Special Committee (Constitution Review). The Special Committee (Constitution Review) endorsed Option Three and recommended that the Council implement this revised structure in May 2011.

Overview and Scrutiny Structure 2011/12



The Overview and Scrutiny Committee structure above reduced the number of formal Committees to four, with all Committees now reporting directly to Council. To reflect the increasing profile and importance of the One Barnet programme, the One Barnet Overview & Scrutiny Panel has been merged into the formal Budget and Performance Overview & Scrutiny Committee.

The new structure has also established an Overview & Scrutiny Committee for Safeguarding. This Committee fulfil the functions previously carried out by the Adult Social Services Overview & Scrutiny sub-Committee, and the Children's Service Overview & Scrutiny sub-Committee.

The new structure will be reviewed in 12 months time and details of this review will be reported in next year's annual report.

Appendix 1 – Call-ins

Total Number of Call-ins by Year:

Year	Number
2006-07	53
2007-08	45
2008-09	40
2009-10	11
2010-11	24

Detail of Call ins:

Date	Item called in
28 March 2011	Former Watling Boys Club Dryfield Road Burnt Oak HA8 9JU
29 March 2011	Local Development Framework North London Waste Plan
2 March 2011	Customer Services Organisation and New Support Organisation: Options Appraisal
14 February 2011	Options for the Future of Housing with Support for Older People
14 February 2011	Results of the Consultation on Changes to the Fairer Policy and Recommendations
14 February 2011	Proposed Reductions of Children's Centres and Restructured Services in Barnet
14 February 2011	Environment and Operations Fees and Charges
14 February 2011	Budget Council Tax and Medium Term Financial Strategy 2011/12-2013/14

Date	Item called in
13 January 2011	Fees and Charges for Environment and Operations
13 January 2011	Fees and Charges for Environment and Operations
29 November 2010	Adults In-House Service Review – Initiation of Full Business Case
29 November 2010	Future of the Parking Service
29 November 2010	One Barnet Passenger Transport Service
29 November 2010	One Barnet Framework
29 November 2010	Development and Regulatory Services Project – Initiation of Procurement
30 November 2010	Stanley Road Playing Fields and Former Herbert Wilmore Centre
20 October 2010	Housing Support Options for Older People
20 October 2010	Financial and Business Planning 2011-2014
19 July 2010	Monitoring 2010/11
19 July 2010	Conversion of Schools to Academy Status, Transfer of Land
19 July 2010	Refocusing Resources and Activity on the Maintenance & Development of the Borough's Highways
27 July 2010	Award of Implementation Partner Contract
17 July 2010	Final Outturn Position 2009/10
21 June 2010	Review of Barnet's Housing Allocations Policy

Appendix 2 Task and Finish Group / Scrutiny Panel Recommendations

Group / Panel Data

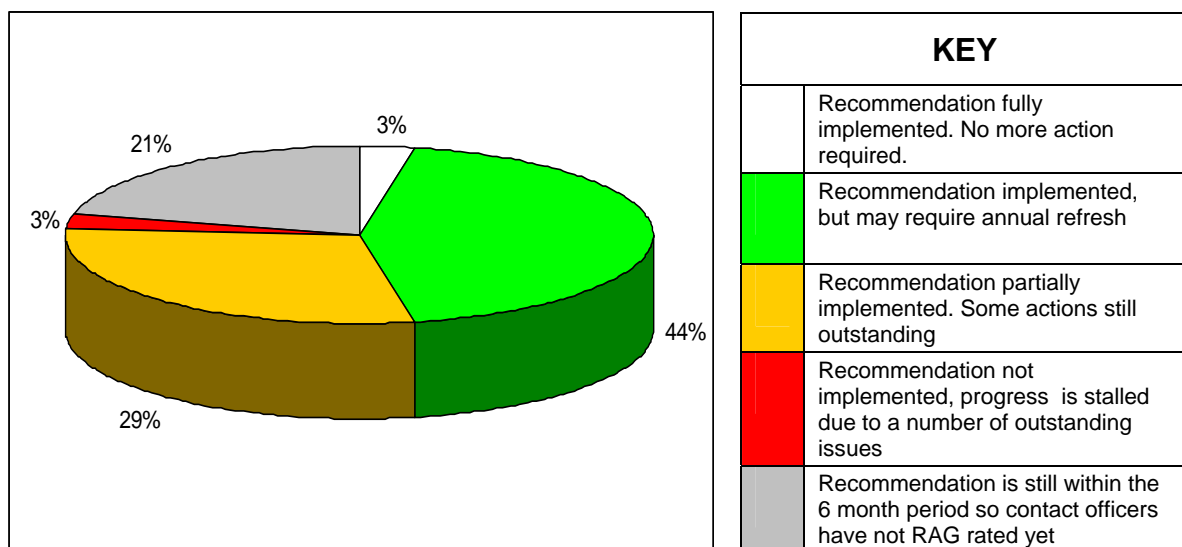
Total number of Task and Finish Groups	Total number of Panels	Total number of Recommendations
8	1	38

**Note: data above incorporates recommendations made by Task and Finish Groups and Scrutiny Panels since mid-2009*

Implementation Status of Recommendations

	Completed	Green	Amber	Red	To be confirmed	Total
Number	1	17	11	1	8	38
Percent	3%	44%	29%	3%	21%	100%

Figure 3: Recommendations by status as at 31 May 2011



**Details of recommendations made by Task and Finish Groups / Scrutiny Panels (accepted by Cabinet) are retained by the Scrutiny Office and are available on request*